

Example of development program to be adjusted according to your needs

Leveraging Project Managers towards Soft & Business Leaders





Context & Stakes

Context

- More than 100 countries and than 1000 project managers
- Project managers are already well trained regarding « hard » project management skills
- To develop further, there is the need to develop soft part of project management skills.

Stakes

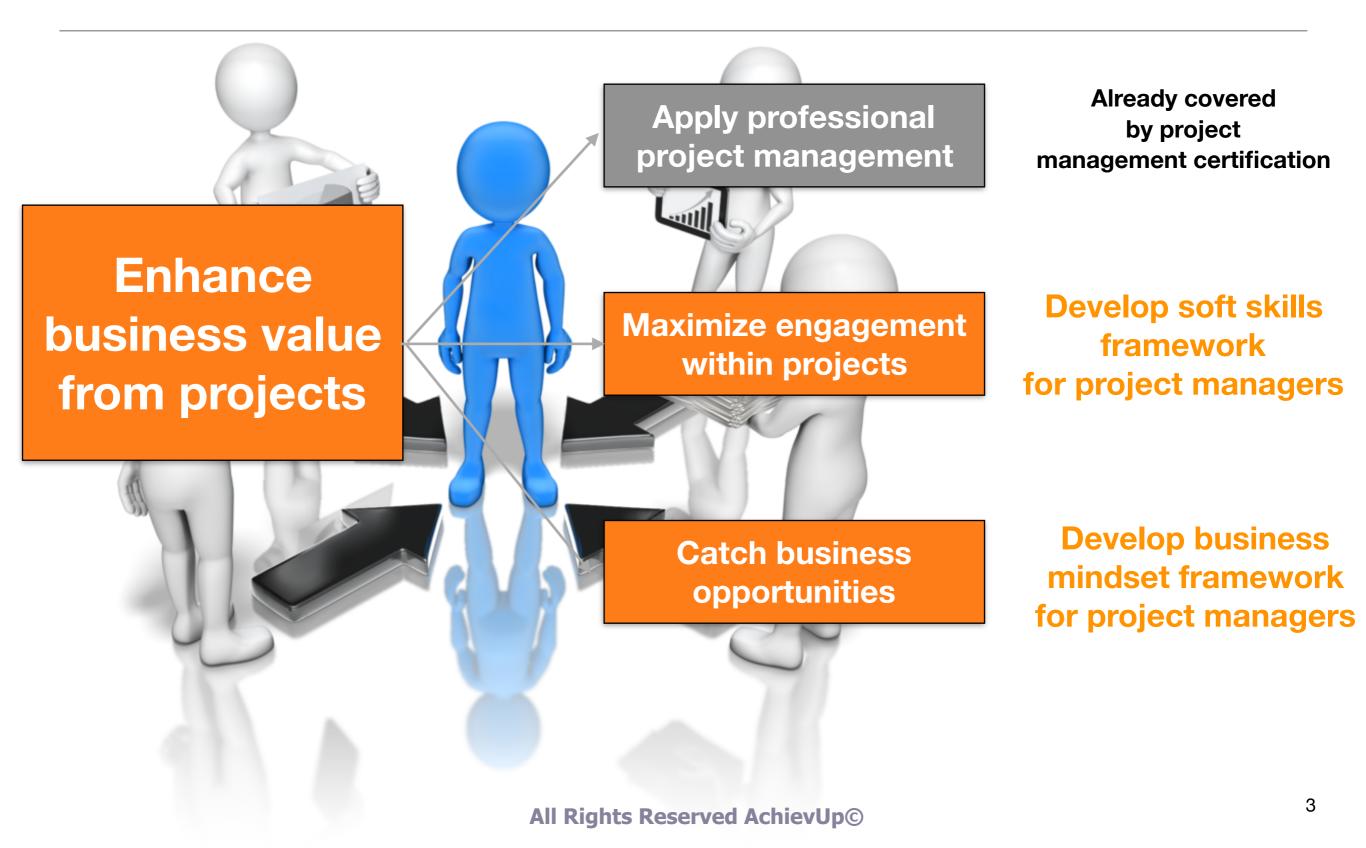
• The customer strategy is to leverage project managers to leadership and business capabilities

An integrated Soft & Business skills approach is privileged:

- Develop Soft skills of project managers : development path, framework, tool kit, kind of "internal certification"
- Develop Business mindset: entrepreneurship spirit, project manager are at the source of business opportunities



Objectives @ Requirements



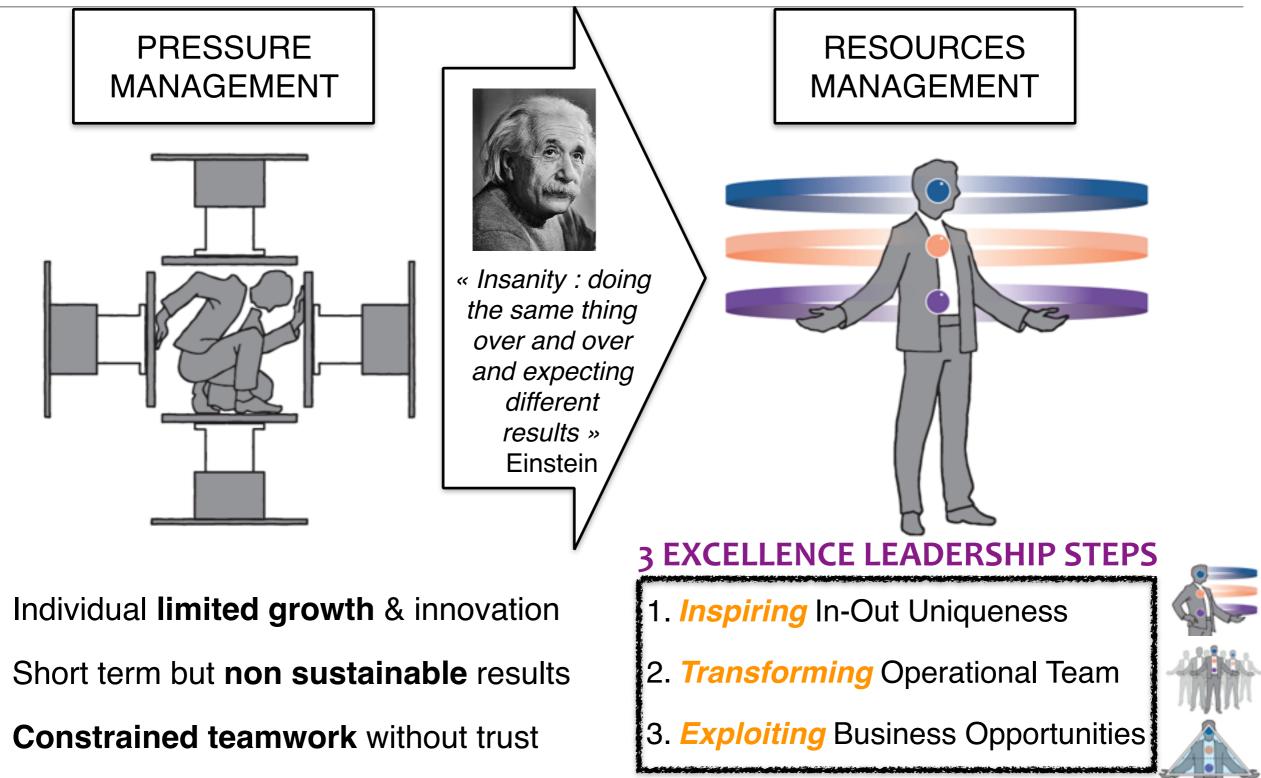


Benefit from the best references

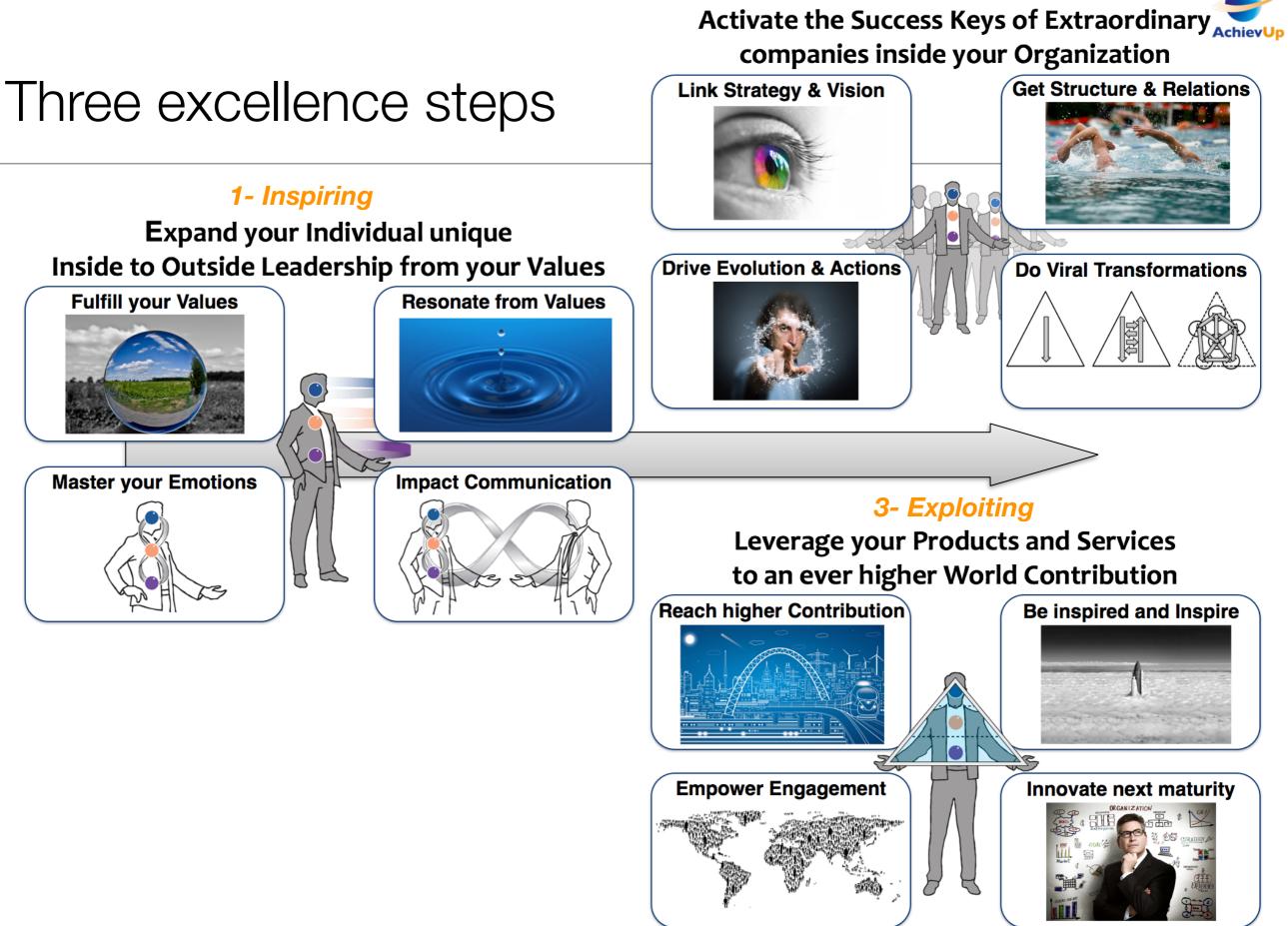




Moving from project manager to project leader



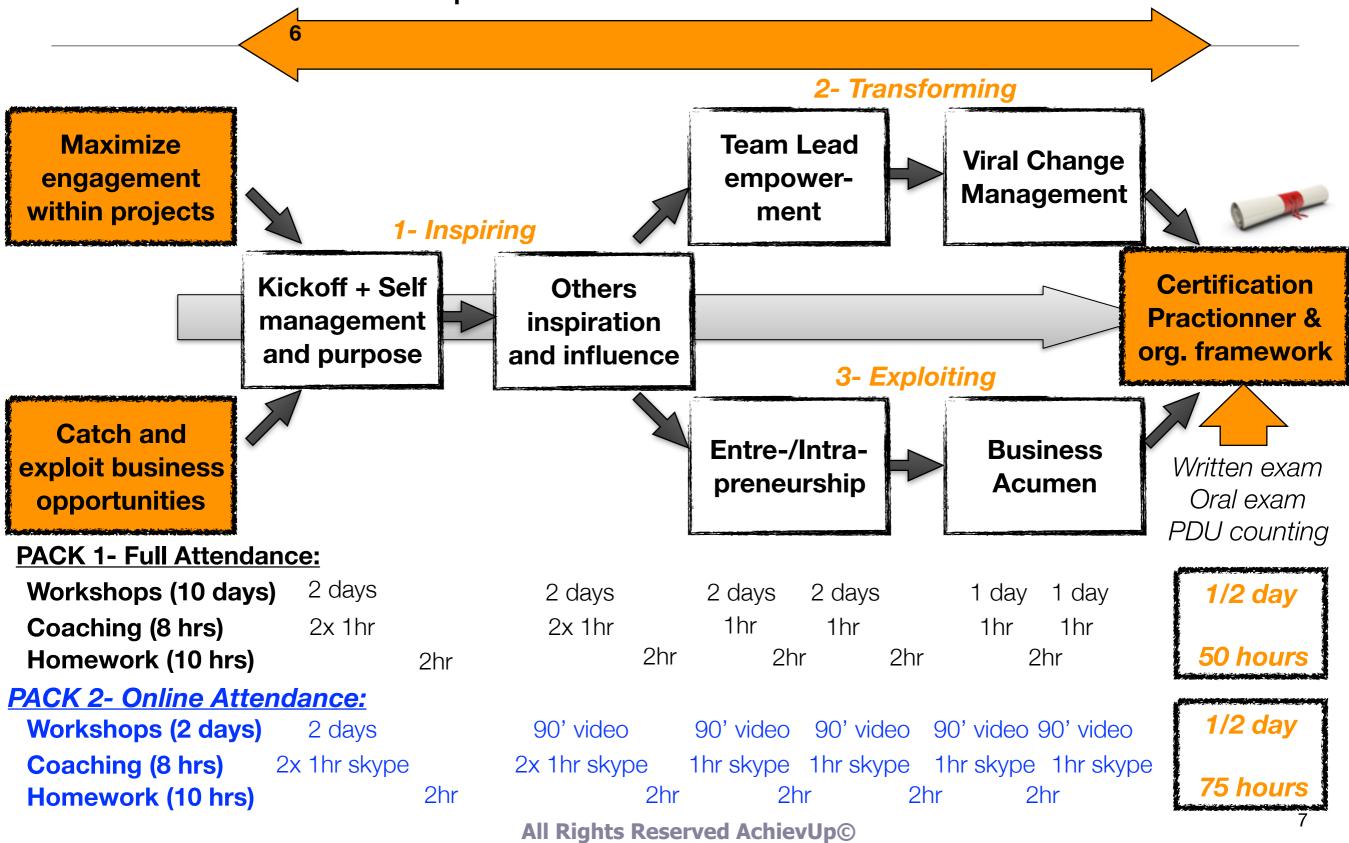
2- Transforming



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Overview development framework





Unique Purpose-Oriented Approach

Autonomy

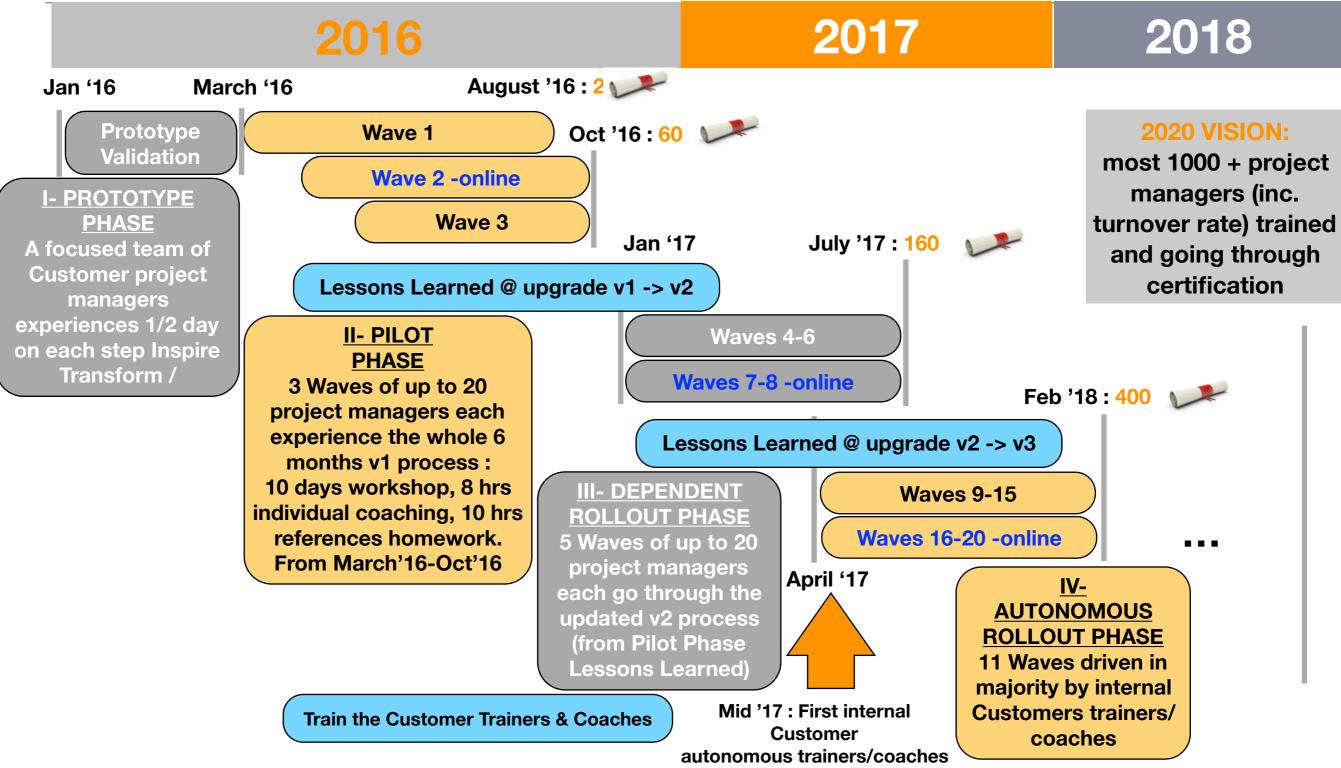
- A certified Soft & Business skills project manager is eager to :
 - Be inspired and inspire others despite circumstances
 - Drive a project team towards a collective adventure
 - Leverage new higher contribution business
- Customer internal trainers/coaches will be trained in the 3 steps :
 - Follow Cursus 1 & get certified
 - Attend +1 and Train +1 cursus
 - Train Trainer & Coach Coach

Product Oriented

- Day Workshops are summarized in 90' insight online video
- Toolbox and references are constantly updated (each wave)
- Homework is based on excellence strategy :
 - Seek best up to date resources in all fields
 - Sense and focus on coherence and value added
 - Share within community for individual and pairs work



Roll-out Cursus Strategy in 4 phases



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Detailed development framework: Inspiring

	Kickoff + Self management and purpose	Others inspiration
Objectives	Create Momentum+Know Yourself, Be Yourself	Self management and purpose
Concepts	 Customer Executive kickoff speech (on purpose) Organizational evolutions and PM role/skills PM self-diagnosis and objectives Project takeways 3 Centers Leadership (values, inspiration) Emotional Intelligence (self aware and mgt) Neurosciences theories and cases 	 3 Centers Leadership (public speaking, com.) Emotional intelligence (building team) Social sciences (influencing, networking) Conflict management Flexible management styles (coach, promote, train, assess, consult) Personality types basics in communication (MBTI, Process Com)
Toolbox	 PM skills grid PM objectives future PM diagnosis current Values determination process Values priorization and experiencing Emotional mastery process Best behavioral practices @ leading rituals 	 Values in public speaking (resonating) Com. Values (active listening, art of feedback) Consulting attitude and process Coaching attitude and process Emotional mastery process others guidance Personality types communication grids Personality types stress management grids



Detailed development framework: Transforming

	Team Lead Empower- ment	Viral Change Management
Objectives	Transform your project into an adventure	Generate a contagious approach
Concepts	 3 Centers Leadership (team values building, resonance activation principles) Emotional Intelligence (building team) Team cohesion (values, vision, strengths, organization and action) Team charta: rules and behaviors Team building systemic rules (cristallisation, homeostasis) 	 3 Centers Leadership (balancing, re- integrating, expanding vision and focus) Change Mgt foundations (com, training) Change Mgt Advanced (Change Acceleration Process toolbox) Change Mgt Mastery (sociodynamism, influencing) Lateral project management strategy
Toolbox	 Team cohesion process Team charta process Team building processes (physical practice, emotional, focus group) Team conflict and emotional management Team build attitude and style (inclusion, asking questions, conclusion) 	 Change Acceleration Process Toolbox key tools (GRPI, Stakeholders Technical-Political- Cultural influence,) Change Acceleration Cultural diagnosis and focused action plan Sociodynamism process Lateral project management process

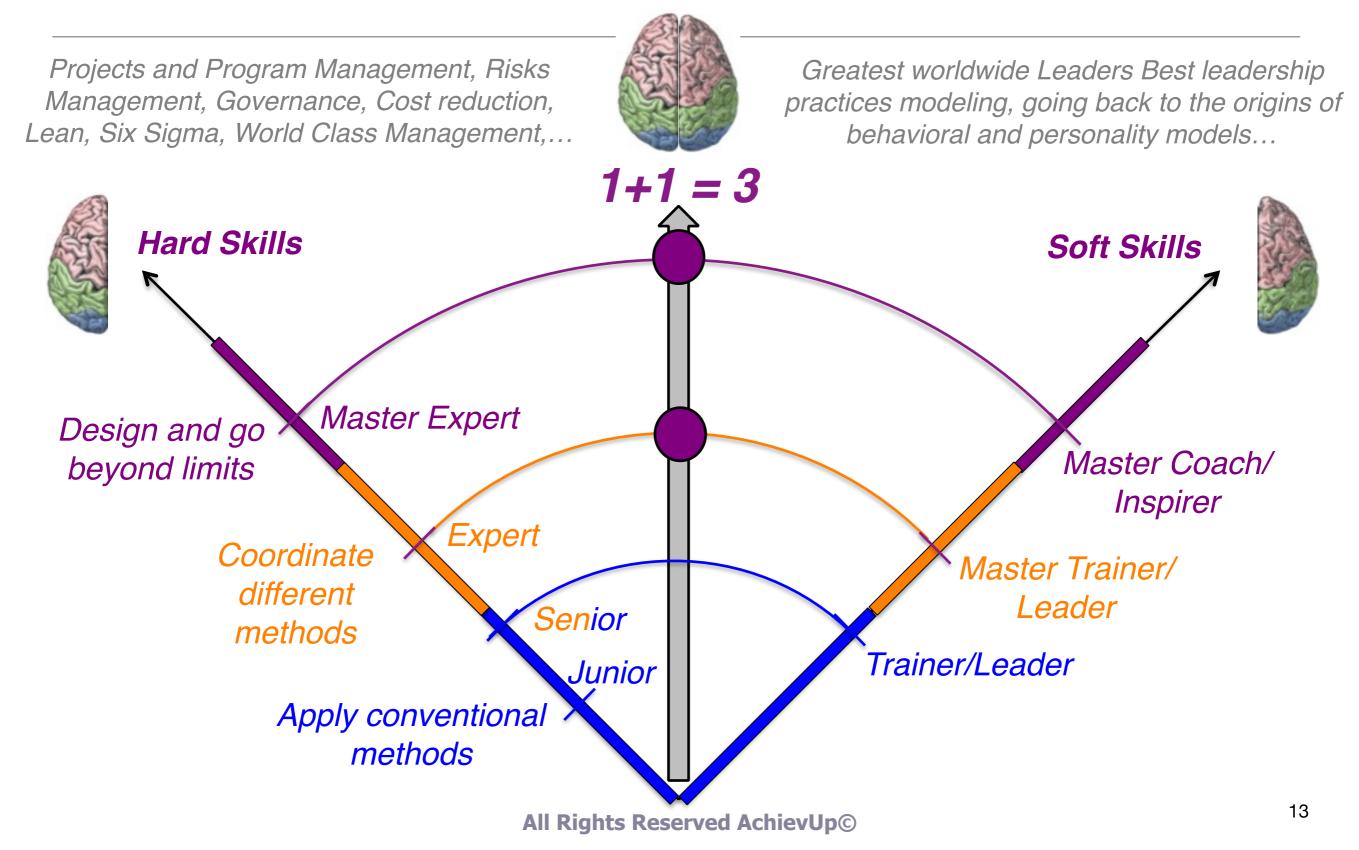


Detailed development framework: Exploiting

	Entre / Intra- preneurship	Business Acumen
Objectives	Develop a complete business behavior	Contribute to optimal @ relevant strategic plan
Concepts	 The six entrepreneur skills: Vision & Strategy, Organization & Relations, Evolution & Actions The Lean Startup Model: integrating Build ->Measure->Learn in your project Integrating innovation and creativity principles Integrating flexibility of both sides of strategic planing and recurrent iterations 	 Strategy principles (external market analysis and position, SWOT, Blue Ocean Strategy; internal value chain and strengths) Strategy to operations flow-down and alignment Financial foundation Principles (main KPI) From project ROI to company complete business plan
Toolbox	 The six entrepreneurship skills: Develop market Vision & Strategy, Build Organization & Relations, Combine Evolution & Actions. Lean Startup Process and Min Product Viable The six 'elevator' pitches (with 3D's) Integrate the whole business model Legal Contract dimensions mastery 	 Strategy basics toolbox (external market analysis and position, PESTEL, Porter 5 forces; internal value chain, SWOT, strengths) Marketing toolbox (market segmentation, value, excitement and security keys) Strategy to operations flowdown guide Financial basics toolbox (KPIs, quick guide)



Integrating simultaneously both Hard and Soft Skills





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Impact beyond your organization



This AchievUp proposal was prepared in partnership with « Essence Leadership » (Durnez Consulting)



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